

Preventing Medication Errors: A \$21 Billion Opportunity

Opportunity

Preventable medication errors: \$21 billion in wasteful health care spending



Nationally, serious preventable medication errors occur in 3.8 million inpatient admissions and 3.3 million outpatient visits each year.^{2,3} In its report *To Err Is Human*, the Institute of Medicine estimated 7,000 deaths in the U.S. each year are due to preventable medication errors.⁴

The High Cost of Preventable Medication Errors

Cost Data for Medication Errors

- Inpatient preventable medication errors cost approximately \$16.4 billion annually.⁵
- Outpatient preventable medication errors cost approximately \$4.2 billion annually.^{6,7}
- Due to the lack of current and reliable data, the \$21 billion opportunity in wasteful healthcare spending represents a conservative estimate of the cost of preventable medication errors.

[continued on the back](#)

Solutions

7 million annual inpatient admissions and outpatient visits involving serious medication errors are potentially avoidable

Using care coordination strategies, interdisciplinary teamwork, and computer technologies can significantly reduce preventable medication errors. These interventions increase the availability of data, provide clinical decision support, engage the patient, and improve the accuracy of prescriptions.

Patient Care Improvements

Improving Care Coordination

- **Communication:** Improved communication among physicians, pharmacists, and nurses prevented 85 percent of serious medication errors.¹⁵
- **Care Teams:** Including a pharmacist on routine medical rounds led to a 78 percent reduction in medication errors.¹⁶
 - Adding a pharmacist to a physician rounds team in an intensive care unit led to annual savings of \$270,000.¹⁷
- **Patient-Informed Decisionmaking:** Active engagement of patients and family caregivers with the care team, use of patient safety checklists, and

[continued on the back](#)

Drivers for Change

- Incentive Payments
- Care Coordination
- Accreditation/Certification

Overall reduction of medication errors requires a multipronged approach, ranging from financial incentives to organizational and care delivery improvements that address the root causes of these errors.

Action Steps

Incentive Payments

- Assist health professionals and hospitals in adopting clinical IT tools (e.g., EHRs, e-prescribing, CPOE, and eMAR), achieving “meaningful use” standards (drawn from HIT Policy Committee recommendations), and earning federal incentive payments.
- Provide private and state payer-based financial incentives to:
 - Providers using evidence-based practices that reduce medication errors.
 - Providers using EHRs that generate key patient medication information (e.g., active medication lists, medication allergy lists).

[continued on the back](#)

Preventing Medication Errors: A \$21 Billion Opportunity

Opportunity continued

Why Do Medication Errors Occur?

Prescription Mistakes

- 37 percent of preventable medication errors result from dosing errors.⁸
- 11 percent of preventable medication errors result from drug allergies or harmful drug interactions.⁹
- 22 percent of preventable medication reconciliation errors occur during admissions, 66 percent during transitions in care, and 12 percent during discharge.¹⁰
- Due to the high volume of medications dispensed, approximately 100 undetected dispensing errors can occur each day.¹¹

Fragmentation of Care

- A survey of primary care physicians found that only 13 percent of them communicated with a pharmacist regarding new prescriptions.¹²

Lack of Information Technology (IT) Infrastructure

- Only 4 percent of physicians reported having EMR systems that were described as fully functional and had a prescribing function.¹³
- 32 percent of physicians in ambulatory care settings use electronic prescribing.¹⁴

Solutions continued

increased awareness of publicly reported hospital safety records can help reduce preventable medication errors.

Reconciling Medications

- **Pharmacist Follow-Up:** Patients who received pharmacist follow-up calls were 88 percent less likely to have a preventable medication error resulting in an ED visit or hospitalization.¹⁸

Enhancing Technology Interventions

- **Electronic Prescribing:** e-Prescribing systems reduced medication errors by approximately 85 percent.¹⁹
 - Utilizing e-prescribing systems in ambulatory care settings netted cost savings of \$403,000.²⁰
- **Bar Code Electronic Medication Administration System (eMAR):** Verifying the correct drug dosage with eMAR technology led to a 51 percent reduction in medication errors.²¹
 - Within a large academic hospital, the use of pharmacy barcodes led to annual savings of \$2.2 million.²²
- **Computerized Physician Order Entry:** CPOE with clinical support reduced serious medication errors by 81 percent.²³

Drivers for Change continued

- Encourage providers to participate in the CMS Electronic Prescribing (eRx) Incentive Program.

Care Coordination

- Adopt Joint Commission recommendations for medication reconciliation, ensuring that medications are reconciled and reviewed with the patient at each transition in care.^{24,25}
- Empower patients and family caregivers to manage their medications by keeping PHRs and personal medication lists and informing them about medications' purpose, effects, and side effects.²⁶

Accreditation/Certification

- Have specialty societies encourage providers to participate in the CMS Physician Quality Reporting Initiative (PQRI) for documenting current medications in the medical record.
- Set standards and require public reporting of medication errors as a condition for state licensure.
- Certify providers as trained and proficient in teamwork.

This series was produced in collaboration with NEHI (www.nehi.net)

Notes

Opportunity

1. New England Healthcare Institute (NEHI), *How Many More Studies Will It Take? A Collection of Evidence That Our Health Care System Can Do Better*, Cambridge, MA: NEHI, 2008. Available at www.nehi.net/publications/30/how_many_more_studies_will_it_take. Last accessed November 2010.
2. Massachusetts Technology Collaborative (MTC) and NEHI, 2008. *Saving Lives, Saving Money: The Imperative for CPOE in Massachusetts*. Updated to 2008 figures. Cambridge, MA: NEHI, 2008. Available at www.nehi.net/publications/8/saving_lives_saving_money_the_imperative_for_computerized_physician_order_entry_in_machusetts_hospitals. Last accessed November 2010.
3. Center of Information Technology Leadership (CITL), *The Value of Computerized Provider Order Entry in Ambulatory Settings*. Updated to 2007 figures. Available at http://www.partners.org/cird/pdfs/CITL_ACPOE_Full.pdf. Last accessed November 2010.
4. Institute of Medicine (IOM). *To Err Is Human: Building a Safer Health System*. Washington, DC: National Academy Press; 1999.
5. MTC and NEHI.
6. CITL.
7. Burton MM, Hope C, Murray MD, et al., The cost of adverse drug events in ambulatory care. *AMIA Annu Symp Proc*, 2007;90-93. Updated to 2007 figures.
8. Bobb A, Gleason K, Husch M, et al., The epidemiology of prescribing errors, *Arch Intern Med*, 2004;164(7):785-792.
9. Ibid.
10. Santell JP, Reconciliation failures lead to medication errors, *Jt Comm J Qual Patient Saf*, 2006;32(4):225-229.
11. Cina JL, Gandhi TK, Churchill W, et al., How many hospital pharmacy medication dispensing errors go undetected? *Jt Comm J Qual Patient Saf*, 2006;32(2):73-80.
12. Ranelli PL, Biss J. Physicians' perception of communication with and responsibilities of pharmacists. *J Am Pharm Assoc*. 2000;40(5):625-630.
13. Hsiao CJ, Burt CW, Rechtsteiner E, et al., *Preliminary Estimates of Electronic Medical Records Use by Office-Based Physicians: United States*, 2008, Atlanta, GA: National Center for Health Statistics (NCHS). Health E-State, 2008. Available at www.cdc.gov/nchs/data/hestat/physicians08/physicians08.pdf. Last accessed November 2010.
14. Grossman JM, *Even When Physicians Adopt E-Prescribing, Use of Advanced Feature Lags*, Issue Brief No. 133, Washington, DC: Center for Studying Health System Change (CHSC), 2006. Available at www.hschange.com/CONTENT/1133/1133.pdf. Last accessed November 2010.

Solutions

15. Fortescue EB, Kaushal R, Landrigan CP, et al., Prioritizing strategies for preventing medication errors and adverse drug events in pediatric inpatients. *Pediatrics*. 2003;111(4 Pt 1):722-729.
16. Kucukarslan SN, Peters M, Mlynarek M, et al., Pharmacists on rounding teams reduce preventable adverse drug events in hospital general medicine units, *Arch Intern Med*, 2003;163(17):2014-2018.
17. Leape LL, Cullen DJ, Clapp MD, et al., Pharmacist participation on physician rounds and adverse drug events in the intensive care unit, *JAMA*, 1999;282(3):267-270.
18. Schnipper JL, Kirwin JL, Cotugno MC, et al., Role of pharmacist counseling in preventing adverse drug events after hospitalization, *Arch Intern Med*. 2006;166(5):565-571.
19. Kaushal R, Kern LM, Barrón Y, et al., Electronic prescribing improves medication safety in community-based office practices, *J Gen Intern Med*, 2010;25(6):530-536.
20. Weingart SN, Simchowitz B, Padolsky H, et al., An empirical model to estimate the potential impact of medication safety alerts on patient safety, health care utilization, and cost in ambulatory care, *Arch Intern Med*, 2009;169(16):1465-1473.
21. Poon EG, Keohane CA, Yoon CS, et al., Effect of bar-code technology on the safety of medication administration, *N Engl J Med*, 2010;362(18):1698-1707.
22. Maviglia SM, Yoo JY, Franz C, et al., Cost-benefit analysis of a hospital pharmacy bar code solution, *Arch Intern Med*, 2007;167(8):788-794.
23. Bates DW, Teich JM, Lee J, et al., The impact of computerized physician order entry on medication error prevention, *J Am Med Inform Assoc*; 1999;6(4):313-321.

Drivers for Change

24. Joint Commission on Accreditation of Healthcare Organizations. Using medication reconciliation to prevent errors, *Sentinel Event Alert*. 2006;35:1-4.
25. National Priorities Partnership. *National Priorities and Goals: Aligning Our Efforts to Transform America's Healthcare*. Washington, DC: National Quality Forum (NQF); 2008.
26. Sabogal F, Coots-Miyazaki M, Lett JE, Ten effective care transitions interventions: improving patient safety and healthcare quality, *CAHQ Journal*, 2007;31(2):15-19.

This publication is supported by a grant from the Robert Wood Johnson Foundation (www.rwjf.org).